



Regional leadership and community development

This section discusses how the ARC will provide regional coordination, political representation, Māori relations, community and education services. It includes the following LTCCP activities:

1. Regional coordination and external relations
 - 1a. Regional coordination and external relations *
 - 1b. Auckland Sustainability Framework and One Plan for Auckland*
 - 1c. Environmental sustainability*
2. Democracy services
3. Te hononga Māori/Māori relations
4. Sustainable schools and communities.

***Note:** These activities have not changed, but the structure of the sub-groups has been revised to reflect the separate funding and streams of work.



Key issues

The Auckland region has developed a long term vision and strategic direction through the Auckland Sustainability Framework to support the sustainable development of the Auckland region. The framework identifies sustainability challenges, goals and shifts. Through a number of regional processes there has been a growing awareness that whilst there is generally adequate strategy in the region, this has not been fully integrated or aligned into an overall direction and set of actions that reflect the region's priorities. The drive for sustainable development and community pressure to turn the region's strategies into action has provided the background to the One Plan for Auckland. One Plan will meet this challenge by providing stronger regional decision-making and implementation.

Creating a sustainable and dynamic region will also require a new level of cooperation between central and local government and the active participation of the regional community. The Regional Sustainable Development Forum has been established to reflect this enhanced collaborative approach.

The ethnic make up of the people in the Auckland region is also changing. For new and existing communities to prosper, we need to develop our understanding of each other and the role of local and regional government in developing that understanding. We will seek to connect communities through our regional parks and taonga. We will increase our capacity for understanding through training and consultation, recognition and celebration, and through working in partnership with specific communities, community organisations, and local and central government agencies. Our education and community initiatives are designed to enable people to gain a greater understanding of sustainability issues and the importance of protecting the natural environment.

What we want to achieve

Regional coordination and external relations

The ARC will continue to support the Regional Sustainable Development Forum as a means of ensuring a more integrated regional approach to sustainable development in Auckland.

Transforming Auckland's economy also requires strong and united leadership. This will be achieved by fostering collaboration between the public and private sector to deliver on the actions proposed in the Metro Action Plan (refer to the Economic Development activity section of chapter three).

Auckland Sustainability Framework and One Plan for Auckland

The Auckland Sustainability Framework was endorsed by the Regional Growth Forum and all the Auckland councils in September 2007. It is a 100 year framework to ensure that the Auckland region works towards being a sustainable city-region. The framework acknowledges environmental, social, cultural and economic interdependencies as well as the need to work within ecological limits. The ARC has a key role in the ongoing implementation of the Auckland Sustainability Framework, including its application to the review and development of regional strategies and plans.

The ARC also has a key role in facilitating the development of One Plan for the Auckland region (One Plan). The One Plan proposal emerged from community pressure to turn the region's strategies into action and to bring an improved focus to decision-making. One Plan is intended to pull the policies and action plans of a range of strategies and implementation agencies together to focus on a few regionally and nationally important issues. The purpose of One Plan is to provide a detailed infrastructure plan to progress social, economic, environmental and cultural well being, and to strengthen the links between national and regional strategy, planning and action. In its first

The economic development activities contributes to the following community outcomes:

- A thriving regional economy that supports a good standard of living.
- The ARC, the community, local and central government, and business work together to achieve results.
- Aucklanders are educated and skilled and have access to appropriate learning and training opportunities.
- Māori are succeeding socially and economically, and contribute to decision-making.
- Valuing our identity and the changing face of Auckland.
- Aucklanders have access to a range of affordable and safe ways to move people and goods.
- Recreational and leisure opportunities that offer a range of experiences for all.

Influence on the four well-beings:



Environmental



Social



Cultural



Economic



iteration, One Plan implementation will be focussed on a few significant actions. Successive iterations will build on these and new areas of action towards the development of one integrated action plan in time.

We will complete the first version of One Plan by September 2008 and begin work on the next version over 2008/09. We will also continue to implement the Auckland Sustainability Framework. We will also support the new regional collaborative political forum, the Regional Sustainable Development Forum (RSDF). The RSDF membership comprises representatives from all Auckland councils, central government, adjacent regional councils and Māori.

Environmental sustainability

Two of the leading environmental sustainability challenges facing the region are climate change and energy. Addressing the regional response to these issues, given the magnitude of the challenges and recent central Government legislation has become critical.

The ARC has a considerable working history and presence in many areas of environmental sustainability. However, the establishment of a dedicated work programme enables more effective integration of regional thinking, planning, and investment and actions to accelerate the achievement of both regional (e.g. Auckland Sustainability Framework) and national (e.g. Kyoto Protocol) goals.

The ARC will lead two dedicated working groups – involving local government, stakeholders and others – to co-ordinate regional initiatives in climate change and energy to:

- accelerate greenhouse gas emissions reductions needed to achieve national and regional goals,
- facilitate the development of renewable technologies and the uptake of energy efficiency options,
- improve the resilience of our natural and physical environments to adapt to climate impacts,

- assess the effect of energy trends on community affordability and equity,
- enhance the security of regional energy supply, and
- demonstrate regional leadership by implementing genuine solutions for the region via a number of prominent projects (such as the Rugby World Cup 2011).

Democracy services

We will ensure that the LTCCP, Annual Plan and Annual Report processes comply with the Local Government Act; that decision-making processes are in place through Council and committee meetings, and resource consent hearings, to engage the public in Council decisions.

Democracy Services will oversee the next election process for October 2010.

Te Hononga Māori/Māori relations

Within the agreed framework, we will work with the four regional iwi authorities and 18 local iwi authorities to integrate iwi management plans into Council decision-making processes. Our major focus over the coming year will be to give effect to the tangata whenua sustainability framework as part of the Regional Sustainable Development Forum established as part of the 2007 Strengthening Regional Governance project.

We will work through Te Ruru Korero to identify opportunities for the region's local councils and the ARC to coordinate their support of Māori initiatives across the region. We will provide information and advice to Council on the implications and opportunities associated with regional Treaty settlements.

Sustainable schools and communities

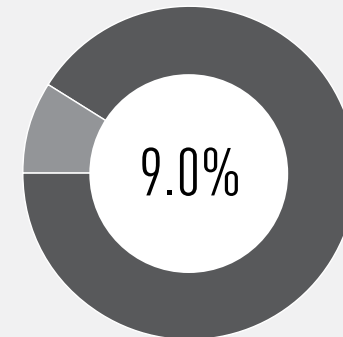
We will continue to work with schools to develop educational opportunities for the regional parks. We will also continue to coordinate education programmes throughout the region through the Enviroschools programmes, encouraging and enabling young people to take an active part in regional

sustainability initiatives. By working with our communities, we will provide resources and expertise to support their involvement in environmental care. This will include practical projects to enhance, restore and protect the region's natural, cultural and physical environment and to encourage their participation in local decision making.

Our responsibilities

Our responsibilities in this area are governed by the Local Government Official Information and Meetings Act 1987, the Local Elections and Polls Act 2001, the Resource Management Act 1991 and the Local Government Act 2002.

What this will cost



This is 9.0% of the ARC's total rates
The total rate requirement for the Activity Group for 2008/09 is \$12.597m

Prospective income statement for year ending 30 June - dollars in thousands

Plan 2008	Regional leadership and community development	Plan 2009	LTCCP Forecast 2009	Variance 2009
10,646	Rates	12,597	10,570	2,027
50	ARH distribution - Other	50	50	-
485	Service fees	729	536	193
602	Facilities	565	73	492
539	Grants and subsidies	545	40	505
446	Investment	528	268	260
283	Sundry operating	218	223	(5)
13,051	Revenue	15,232	11,760	3,472
7,201	Human resources	8,337	6,931	1,406
639	Professional services	922	601	321
733	Technical services	217	141	76
1,308	Contracted services	1,278	833	445
157	Materials	106	91	15
415	Printing and office supplies	616	345	271
50	Fuel and power	46	52	(6)
34	Repairs and maintenance	23	56	(33)
202	Communications	195	219	(24)
565	Information services	555	167	388
797	Occupancy	901	598	303
360	Grant & subsidies	360	-	360
51	Interest and bank charges	(2)	17	(19)
1,026	Other	728	1,291	(563)
(109)	Internal expenditure recovery	(127)	(126)	(1)
86	Vehicle	104	126	(22)
817	Depreciation	1,013	638	375
14,332	Expenditure	15,272	11,980	3,292
(1,281)	Net surplus/(Deficit)	(40)	(220)	180



LTCCP Activity 1: Regional coordination and external relations

This activity has three parts:

Part A. Regional coordination and external relations

Part B. Auckland Sustainability Framework and One Plan for Auckland

Part C. Environmental sustainability

The activities within these three parts remain much the same as in the LTCCP, however the council's role has been enhanced. Any significant increase in the Council's involvement in these activities will be reflected in the next LTCCP.

What we plan to deliver

Part A: Regional coordination and external relations

We will promote regional outcomes by undertaking a programme of external engagements between the ARC, central government, local council partners and key stakeholders.

We will engage with the Royal Commission of Inquiry into Auckland Governance to discuss issues and develop an ARC submission for a preferred regional governance option that will meet the needs of Auckland over the long term.

We will continue to fund regional organisations, the Auckland Philharmonia Orchestra and Surf Life Saving Northern Region, subject to local councils maintaining their financial support for these institutions.

Part B: Auckland Sustainability Framework and One Plan for Auckland

We will support the new Regional Sustainable Development Forum, with membership from ARC, all Auckland local councils, central Government and mana whenua.

We will also deliver the first One Plan for the Auckland region which will identify a priority set of regionally significant programmes for the Auckland region by September 2008.

In addition we will support the ongoing implementation and refinement of the Auckland Sustainability Framework. This includes application to key policy development and review processes (e.g. RLTS review, RPS review, LTCCP development), focused research and monitoring, stakeholder communication and development of an on-line tool kit.

Part C: Environmental sustainability

Through the two Regional Working Groups, we will deliver two major outputs:

- a Regional Response to Climate Change which will define the role of the ARC and other stakeholders in leading, accelerating and addressing pivotal regional actions in adaptation, mitigation, and reporting/accounting; and
- a Regional Energy Strategy which will define the role of the ARC and other stakeholders in leading and addressing pivotal regional actions in efficiency/renewables, security of supply, and affordability/equity.

Both of these outputs will be used to ensure that appropriate policy responses are integrated into critical documents, including the review of the Regional Policy Statement, the Regional Land Transport Strategy and other regional plans.

Variations to the LTCCP 2006-16

We have split this LTCCP Activity 1 in these three parts to better reflect the three streams of work undertaken by council. The nature of the activity remains the same, however the council's role has been enhanced with respect to Auckland's Sustainability Framework (ASF) and environment sustainability. Any significant increase in the council's involvement in implementing the ASF will be reflected in the next Long-Term Council Community Plan 2009-19.

What this will cost

Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Plan 2008	Regional coordination and external relations	Plan 2009	LTCCP Forecast 2009	Variance 2009
738	Revenue	952	595	357
6,118	Expenditure	7,327	6,029	1,298
5,380	Net cost of services	6,375	5,434	941
(545)	Reserves	(132)	(182)	50
4,835	Rating requirement	6,243	5,252	991

ARC service levels

Measures	Target	2002/03	2003/04	2004/05	2005/06	2006/07
LTCCP Activity 1A : Regional coordination and external relations						
1. Key stakeholders are confident that their relationship with the ARC has a positive influence on regional outcomes.	90 per cent confidence rating					
2. Achieve high standards of policy development and strategic advice as measured by a quality assurance rating, based on process compliance, analytical quality and policy acceptance.	This target is under development.					
3. Community perception of the ARC fulfilling its role in the region	75 per cent			72	77	70
LTCCP Activity 1B : Auckland Sustainability Framework and One Plan for Auckland						
4. The first version of One Plan for the Auckland region is produced by Sept 2008.*				No results before 2008 - new programme in 2007/08		
LTCCP Activity 1C : Environmental sustainability						
5. A regional response to climate change is developed and approved.*	By the end of June 2009			No results before 2008 - new programme		
6. A regional energy strategy is developed and approved.*	By the end of June 2009			No results before 2008 - new programme		

* new measures





LTCCP Activity 2: Democracy services

What we plan to deliver

We will provide for the political representation of the regional community, consulting with the community about our activities and overall strategic direction. We will achieve this through Council and committee meetings reporting on the council's activities and the region's progress towards meeting community outcomes, and consulting on a range of other policy and plan documents.

What this will cost

Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Plan 2008	Democracy services	Plan 2009	LTCCP Forecast 2009	Variance 2009
214	Revenue	197	132	65
2,309	Expenditure	1,530	2,480	(950)
2,095	Net cost of services	1,333	2,348	(1,015)
(438)	Reserves	192	58	134
1,657	Rating requirement	1,525	2,406	(881)

ARC service levels

Measures	Target	2002/03	2003/04	2004/05	2005/06	2006/07
1. A clear annual audit of the ARC annual report and each LTCCP or amendment.	Achieved		Achieved	Achieved	Achieved	Achieved
2. No decisions or information complaints against the ARC are upheld by the Ombudsman.	100 per cent not upheld	100	100	100	100	100
3. Community perception of confidence that the council makes decisions that are in the best interests of the region.	70 per cent				71	43

LTCCP Activity 3: Te Hononga Māori/ Māori relations

What we plan to deliver

We will develop more effective means for Māori to contribute to Council decision-making, continue to strengthen relationships with tangata whenua and provide information, advice, relationship facilitation and local government coordination in contributing to Māori community outcomes.

Aligned to the community outcomes we will ensure that the significant place of tangata whenua is acknowledged and their role as kaitiaki is recognised by:

- supporting tangata whenua in developing a sustainability programme as part of the Auckland Sustainability Framework
- integrating iwi management plans into Council's decision-making processes.

The ARC will also ensure that Māori are succeeding socially and economically and contribute to decision-making by:

- strengthening partnering opportunities with Te Puni Kokiri that contribute to iwi, hapu, whanu and Māori well-being
- ensuring that Māori are effectively connected to the implementation of the Metro Project
- partnering with local councils to effectively engage with diverse Māori communities.

What this will cost

Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Plan 2008	Māori relations	Plan 2009	LTCCP Forecast 2009	Variance 2009
114	Revenue	105	58	47
1,033	Expenditure	923	876	47
919	Net cost of services	818	818	-
(42)	Reserves	(10)	(27)	17
877	Rating requirement	808	791	17

ARC service levels

Measures	Target	Results
1. We will sustain relationships with tangata whenua by reaching agreement with iwi/hapu on specific programmes	80 per cent of iwi/hapu have an agreed programme with ARC by June 2008	
2. We will meet our statutory responsibilities in regard to Māori		Achieved
3. Increasing the level of participation of Māori in ARC decision-making processes*	75 per cent of tribal authorities within Auckland region	
4. Number of specific Iwi development programmes supported in agreement with Iwi*	6 programmes	

* new measures





LTCCP Activity 4: Sustainable schools and communities

What we plan to deliver

We aim to increase awareness of sustainability issues to bring about positive behaviour change.

From 2008 -10, over 20,000 students per year will take part in the Learning Through Experience programme, a curriculum-based, experiential programme in the regional parks.

Over this period, the ARC will continue to coordinate the regional EnviroSchools programme, assisting schools to develop sustainable communities, neighbourhoods and environments in their immediate areas. Students will plan, design and take action to create a sustainable school environment. A range of curriculum-based educational resources to support EnviroSchools programmes and environmental education in Auckland will be maintained and updated.

In 2008/09, in partnership with other local councils and businesses, a youth development programme will deliver a series of regional youth forums. These will provide youth representatives with an opportunity to participate in decision-making about sustainability issues, and participate in the democratic processes of their communities.

The Sustainable Communities programmes will foster an engaged regional community actively participating in making the Auckland region a great place to live. This will include:

- Operating an Environmental Initiatives Fund (EIF) for individuals and groups to access financial resources for environmental projects.
- Coordinating support to individuals and groups involved in environmental projects.

- Coordinating the regional Wai Care community stream monitoring programme.
- Supporting diverse communities to engage with local government and sustainability issues.
- Regional coordination of the Hazmobile service to collect hazardous waste.
- Ongoing development of the RENEW online waste exchange programme.

In addition the Council has expanded its current role in waste management with the introduction of the following initiatives:

- The regional coordination and delivery of a regional waste education programme, Waste Wise Schools.
- Facilitate regional collaboration on product stewardship of both electronic waste and motor oil.

We will also improve our own capability to work with communities not traditionally engaged with the ARC activities. This will see the delivery of cross-cultural communication and engagement training programmes to staff in all of the region's councils.

Variations to the LTCCP 2006-16

The Sustainable Neighbourhoods (BCU) Programme will not be funded because of other funding priorities, but \$100,000 associated with its community-based projects will be included in the Built Environment Activity Group to support Urban Development Implementation. The water pollution education programme, the Great Drain Game, will no longer be funded but opportunities for sponsorship are being explored.

What this will cost

Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Plan 2008	Sustainable schools and communities	Plan 2009	LTCCP Forecast 2009	Variance 2009
1,339	Revenue	1,381	405	976
4,872	Expenditure	5,492	2,595	2,897
3,533	Net cost of services	4,111	2,190	1,921
(256)	Reserves	(90)	(69)	(21)
3,277	Rating requirement	4,021	2,121	1,900

ARC service levels

Measures	Target	2002/03	2003/04	2004/05	2005/06	2006/07
1. At least 95 per cent satisfaction with Learning Through Experience education programmes and 22,000 students participate each year.	22,000 students participate					24,994
	95 per cent satisfaction	100	97	100	99.5	100
2. The satisfaction of councils involved in Waicare with the regional co-ordination of the programme.*	80 per cent satisfaction					
3. The number and location of trees planted with Environmental Initiatives Fund (EIF).	Number of trees planted greater than 20,000					
4. Annual Assessment by Ministry of Education on the quality of educational programmes.	No areas to address		100	100	100	100
5. The number of training and networking events available to care groups and 85 per cent satisfaction with these events.*	4 training programmes					7
	85 per cent programmes (Baseline: 2003/04 - 3 training programmes)					92
6. At least 80 per cent satisfaction of EIF applicants with the advice and funding programme.*	80 per cent satisfaction			91	86	
7. The uptake of funds allocated through the EIF will be greater than 80per cent.*	80 per cent uptake			81	83	
	(Baseline: 2007/08 result)					
8. The amount of waste collected (oil batteries and chemicals), by the Hazardous Waste programme.*	12,000 customers per annum using the Hazmobile collection (Baseline: 9,000 customers used Hazmobile in 2003)	9,000	8,517	11,583	10,499	11,209
	0.7 kg per capita of hazardous water collected per annum (Baseline: 0.2 kg per capita of hazardous waste was collected)	0.2			0.28	0.32

* new or modified measures

