



# Regional leadership and community development



This section discusses how the ARC will provide regional co-ordination, political representation, Māori relations, community and education services.

It includes the following LTCCP activities:

## 1. Regional co-ordination and external relations

- Regional co-ordination and external relations
- Auckland Sustainability Framework and One Plan for the Auckland region
- Environmental sustainability

## 2. Democracy services

## 3. Te hononga Māori/Māori relations

## 4. Sustainable schools and communities



The regional leadership and community development activities contribute to the following community outcomes:

- The ARC, the community, local and central government, and business work together to achieve results
- Aucklanders caring for and enjoying the natural environment
- Auckland's special places are respected and conserved
- The diversity of native species and habitats is protected and restored
- Valuing our identity and the changing face of Auckland
- Neighbourhoods with a sense of community
- Aucklanders are educated and skilled and have access to appropriate learning and training opportunities
- The significant place of tangata whenua is acknowledged and their role as kaitiaki is recognised
- Māori are succeeding socially and economically, and contribute to decision-making
- Auckland's population growth and migration are well managed

Influence on the four well-beings:



Environmental      Social      Cultural      Economic

Possible significant negative effects

The proposed resourcing for the Sustainable Schools and Sustainable Communities programmes rely partially on external funding. There is awareness that community demand exceeds the funding proposed in this LTCCP. If the current external funding is not renewed for subsequent years of the plan, outcomes would be compromised.

## Key Issues

### Regional co-ordination and external relationships

The major regional leadership issue that Council will deal with over the next two years will be co-operating with the implementation of major governance changes for the Auckland region. The Government has decided to adopt a model broadly similar to that which was recommended by the ARC in its submission to the Royal Commission, being a unitary authority (to be called the Auckland Council), supported by 20-30 Local Boards. The Government has established the Auckland Transition Agency to oversee the implementation of these changes. The ARC intends to work collaboratively with Government and the Auckland Transition Agency during the transition period, to put in place arrangements which will deliver the best outcomes for the Auckland region, and for New Zealand as a whole.

Maximising the economic and social benefits to be gained from the 2011 Rugby World Cup will also be a priority in the first three years of this plan. We will work collaboratively with territorial authorities and other agencies to ensure the tournament provides lasting benefits for the regional community.

The Hauraki Gulf Marine Park Act recognises the national significance of the Hauraki Gulf and the need for integrated and effective management to protect and enhance it. The Hauraki Gulf Forum, administered and supported by the ARC, promotes and facilitates integrated management by district, regional and central government and tangata whenua.

### Auckland Sustainability Framework and One Plan for the Auckland region

The Auckland region has developed a long-term vision through the Auckland Sustainability Framework to support the sustainable development of the Auckland region (Refer Chapter 1.6). One Plan for the Auckland region (One Plan) provides a clear direction for how the region plans to respond to future challenges and achieve the strategic direction of the framework. One Plan is a single integrated plan that turns the region's strategies into action and will bring an improved regional focus to decision-making. One Plan seeks to identify clear regional priorities and bring a coordinated approach to implementation of significant investments, particularly infrastructure investments.

Creating a sustainable and dynamic region also requires a new level of co-operation between central and local government and the active participation of the regional community. The Regional Sustainable Development Forum was established to reflect this enhanced collaborative approach.



### Te Hononga Māori/Māori relations

It is anticipated that local government – Māori relationships will undergo some major shifts over the next ten years.

This will have a significant impact on the level of ARC's ability to respond to Māori. Some of the broad issues include:

- Outcomes of the Royal Commission
- Review of key regional plans and policies including the Auckland Regional Policy Statement and Regional Parks Management Plan.
- Integration of the Auckland Sustainability Framework and future versions of One Plan.
- Treaty of Waitangi Settlements across the region.

### Sustainable schools and communities

The Auckland environment and its communities are under considerable pressure. We know that we cannot continue to exist with current levels of consumption and growth and need radical changes to your behaviour. Challenges such as climate change, peak oil, demographic growth and increasing disparities in opportunity and income create an uncertain future for the region. We need to develop resilience and understanding, robust ecological systems, and enable communities to become part of the solution to these challenges.

## What we want to achieve

### Regional co-ordination and external relationships

We want to achieve a successful transition and implementation of changes associated with the Government's decisions on Auckland's governance. To do this we will work with the Auckland Transition Agency, the government, and all other Auckland councils.

The ARC will continue to support the Regional Sustainable Development Forum during the transition to the new Auckland Council.

Transforming Auckland's economy also requires strong and united leadership. This will be achieved by fostering collaboration between the public and private sector to deliver on the actions proposed in the Metro Action Plan (refer to the Economic Development activity section of Chapter 3).

Through contributing to the delivery of seven regional projects, the ARC will work with the region's territorial authorities and other agencies to ensure that Auckland maximises the economic and social benefits to be gained from the 2011 Rugby World Cup.

The LTCCP provides for a \$10 million contribution to the redevelopment of Eden Park as consulted on in last year's planning process.

As required by the Hauraki Gulf Marine Park Act, the Hauraki Gulf Forum defines strategic issues, reports on the state of the environment (every three years) and provides guidance on an integrative policy and planning framework for the Hauraki Gulf.

### Auckland Sustainability Framework and One Plan for the Auckland region

The Auckland region has developed a long-term vision and strategic direction through the Auckland Sustainability Framework to support the sustainable development of the Auckland region. The framework identifies sustainability challenges, goals and shifts. The ARC has a key role in the ongoing implementation of the Auckland Sustainability Framework, including its application to the review and development of regional strategies and plans.

One Plan for the Auckland region (One Plan) aims to turn regional strategies into action by improving integration of regional planning, investment and action. Its ultimate aim is to set a clear direction and priorities for how the region plans to achieve the long-term goals and shifts set out in the Auckland Sustainability Framework. One Plan version 1 was adopted by the Regional Sustainable Development Forum and the ARC in October 2008. The ARC has a role co-ordinating the implementation of the programmes of action included in version 1. The ARC will also co-ordinate the development of One Plan: Regional Infrastructure Plan identified as an agreed regional priority within the plan.

We will commence implementation of One Plan version 1 and begin work on One Plan: Regional Infrastructure Plan in 2009. We will also continue to implement the Auckland Sustainability Framework, and in particular regional co-ordination of activities relating to energy and climate change. We will also continue to support the Regional Sustainable Development Forum.

### Environmental sustainability

Two of the leading environmental sustainability challenges facing the region are climate change and energy. These are identified in the Auckland Sustainability Framework. A dedicated work programme has been designed to coordinate regional initiatives in climate change and energy to:

- accelerate regional action needed to achieve national and regional goals and targets for greenhouse gases and energy use,
- improve the resilience of our natural and physical environments to adapt to climate impacts,
- enhance the security of regional energy supply,
- assess the effect of energy trends including on community affordability and equity,
- facilitate the development of renewable technologies and the uptake of energy efficient options,
- demonstrate regional leadership by implementing solutions through showcasing key projects.



### Democracy services

We will ensure that the LTCCP, Annual Plan and Annual Report processes comply with the Local Government Act; that decision-making processes are in place through Council and committee meetings, and resource consent hearings, to engage the public in Council decisions.

Democracy Services will oversee the next election process for October 2010.

### Te Hononga Māori/Māori relations

Te Hononga Māori is developing and maintaining effective relationships between Māori communities and the ARC.

We will focus on:

- Enhancing practical working relationships with Māori authorities that ensure effective Māori participation in Council decision-making processes and the effective expression of tangata whenua kaitiakitanga obligations.
- Encouraging integration of region-wide Māori engagement for the development of One Plan and other regional initiatives for Auckland
- Contributing to the ongoing development of the Regional Mana Whenua Forum
- Contributing to the sustainability of tangata whenua marae

The ARC will continue to work with tangata whenua across the region on number of key regional policy reviews including the Auckland Regional Policy Statement and Regional Plans. The ARC will engage more effectively with Māori communities across the region, in particular with the ongoing development of One Plan. We will also continue to work with local councils and Crown agencies to coordinate engagement and contribution to Māori outcomes. The ARC will strive to work more effectively with the Crown and iwi in regard to Treaty of Waitangi settlements across the region.

### Sustainable schools and communities

We will continue to work with schools to develop environmental education opportunities in the regional parks. We will also continue to coordinate sustainability education programmes throughout the region through the Enviroschools, WasteWise Schools and Youth Development programmes, encouraging young people to take an active part in regional sustainability initiatives.

We will work with communities and partners to support their involvement in environmental and heritage projects. We will do this by providing funding, technical advice and training to communities to support relevant environmental projects and provide regional facilitation of waste minimisation initiatives.

### Our responsibilities

Our responsibilities in this area are governed by the Local Government Official Information and Meetings Act 1987, the Local Elections and Polls Act 2001, the Resource Management Act 1991 and the Local Government Act 2002.

Through both the Local Government Act 2002 and the Resource Management Act 1991, the ARC have specific responsibilities in ensuring Māori have opportunities to effectively participate in Council decision making and consider ways for ARC to contribute to the capacity of Māori to participate.

Our work in the area of Māori relations focuses on responding to the needs and aspirations of Māori through out the region, it is designed to achieve the following outcomes

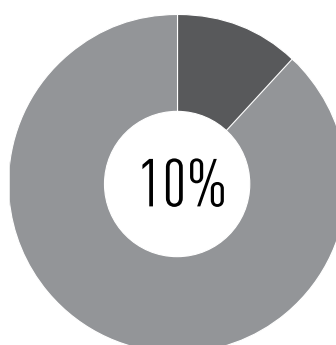
- Meeting ARC's legislative requirements for Māori
- Recognising tangata whenua's role in regional sustainability
- Strengthening the ARC's Treaty-based relationships with Māori
- Contributing to Māori Outcomes

### Assets required by this group of activities

There are no assets relating to this group of activities.

The depreciation costs included in the income statement that follows represents the overhead costs allocated across all ARC activities.

### What this will cost



**This is 10% of the ARC's total rates**  
The total rate requirement for the Activity Group for 2009/10 is \$15.104m.

### Key financial assumptions

Refer to assumptions under the individual activities that follow.

The rationale for funding of this group of activities is contained in the Revenue and finance policy – funding profiles by activity in Chapter 6.

The following table is further broken down into the cost of services statement for the four activities that make up the regional leadership and community development group: Regional co-ordination and external relations (LTCCP activity 1), Democracy Services (LTCCP Activity 2), Te Hononga Māori (LTCCP Activity 3), and Sustainable school and communities (LTCCP activity 4).



## Prospective income statement for year ending 30 June - dollars in thousands

Regional leadership and community development	Plan 2010	Forecast 2011	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
Rates	15,104	15,436	16,033	16,411	16,785	16,824	17,243	17,510	17,875	18,353
ARH distribution – Eden park	-	10,000	-	-	-	-	-	-	-	-
Service fees	1,128	1,148	1,178	1,208	1,236	1,265	1,296	1,327	1,365	1,403
Facilities	675	689	703	716	728	741	755	769	786	803
Grants and subsidies	1,093	1,141	1,188	1,237	1,286	1,337	1,391	1,442	1,504	1,565
Investment	324	425	505	574	654	658	691	785	826	883
Sundry operating	249	251	252	254	256	258	260	262	264	267
<b>Revenue</b>	<b>18,573</b>	<b>29,090</b>	<b>19,859</b>	<b>20,400</b>	<b>20,945</b>	<b>21,083</b>	<b>21,636</b>	<b>22,095</b>	<b>22,620</b>	<b>23,274</b>
Human resources	10,577	10,803	10,931	11,121	11,402	11,620	11,947	12,140	12,514	12,884
Professional services	1,232	1,130	1,191	1,198	1,223	1,272	1,278	1,307	1,364	1,373
Technical services	122	801	128	131	907	136	140	1,020	146	150
Contracted services	1,181	1,188	1,227	1,254	1,278	1,303	1,330	1,357	1,388	1,420
Funding grants – Eden Park	-	10,000	-	-	-	-	-	-	-	-
Materials	242	254	260	266	271	277	283	289	296	303
Printing and office supplies	637	651	666	681	696	710	727	742	761	779
Fuel and power	129	129	145	163	183	206	232	260	323	365
Repairs and maintenance	41	42	42	43	44	45	46	47	49	50
Communications	327	335	343	351	359	366	375	381	392	401
Information services	1,046	1,040	1,055	1,133	1,103	1,126	1,175	1,177	1,229	1,238
Occupancy	1,644	1,663	1,679	1,767	1,781	1,796	1,888	1,901	1,924	1,944
Grants and subsidies	200	363	398	38	38	39	40	41	42	43
Interest and bank charges	(69)	(55)	(33)	(34)	(23)	(43)	(77)	(78)	(110)	(137)
Other	1,059	1,072	1,086	1,089	1,104	1,119	1,144	1,162	1,183	1,202
Internal expenditure recovery	(166)	(166)	(166)	(167)	(167)	(167)	(167)	(166)	(167)	(167)
Vehicle	240	249	259	266	276	280	291	298	310	322
Depreciation	1,264	1,184	950	992	1,038	906	930	930	971	1,011
<b>Expenditure</b>	<b>19,706</b>	<b>30,683</b>	<b>20,161</b>	<b>20,292</b>	<b>21,513</b>	<b>20,991</b>	<b>21,582</b>	<b>22,808</b>	<b>22,615</b>	<b>23,181</b>
<b>Net surplus/(Deficit)</b>	<b>(1,133)</b>	<b>(1,593)</b>	<b>(302)</b>	<b>108</b>	<b>(568)</b>	<b>92</b>	<b>54</b>	<b>(713)</b>	<b>5</b>	<b>93</b>



## LTCCP Activity 1: Regional co-ordination and external relations

This activity has three parts:

- Regional co-ordination and external relations
- Auckland Sustainability Framework and One Plan for the Auckland region
- Environmental sustainability

### What we plan to deliver

#### Regional co-ordination and external relations

One major focus for the coming year will be co-operating with the Auckland Transition Agency, the Government and local councils to implement the changes resulting from the Government's decisions to reform Auckland's governance. We will continue to work on the redevelopment of the Wynyard Point area of the waterfront.

From 2009-12 the ARC will contribute to the delivery of seven regional projects, working with the region's territorial authorities and other agencies to ensure that Auckland maximises the economic and social benefits to be gained from the 2011 Rugby World Cup. These projects will be primarily focused on enhancing the region's long-term economic capability and ensuring Auckland is presented in the best possible light to the rest of the world in the lead-up to, and during, the tournament.

In its amended LTCCP 2006-16, the Council agreed to a \$10 million contribution for the upgrade of Eden Park by drawing down funds from Auckland Regional Holdings in 2010/11, when the stadium upgrade is complete. This contribution has been included in the Draft LTCCP 2009-19.

We will continue to support the promotion and facilitation of integrated management in the Hauraki Gulf through the Hauraki Gulf Forum.

#### Auckland Sustainability Framework and One Plan for the Auckland region

We will support the new Regional Sustainable Development Forum, with membership from ARC, all Auckland local councils, central Government and Mana Whenua.

We will also begin to implement the first One Plan for the Auckland region which has identified a set of regionally significant programmes for the Auckland region. We have identified ARC's programme links to One Plan within ARC Activities under Transport, Build Environment, Economic Development and Regional Parks.

In addition we will support the ongoing implementation and refinement of the Auckland Sustainability Framework. This includes application to key policy development and review processes (e.g. RLTS review, RPS review, LTCCP development), focused research and monitoring, and ongoing stakeholder communication. Please refer to chapter 1, section 1.6 for more detail on ASF and One Plan.

#### Environmental sustainability

We will continue to progress a regional approach to climate change and energy issues facing the region. Through the two regional working groups, we will ensure that appropriate policy responses for energy and climate change are integrated into critical documents, including the review of the Regional Policy Statement, the Regional Land Transport Strategy and other regional plans.



Levels of service	Performance measures	Baseline	Targets		
<b>Regional co-ordination and external relations.</b> 1. We will establish and foster relationships with a wide range of stakeholders to advocate and promote the economic, social, environmental and cultural well-being of the Auckland region.	RC 1. Community perception of the ARC fulfilling its role in the region, as measured by the Environmental Awareness survey.	77% in 2007/08	2009/10	75%	
			2010/11	75%	
			2011/12	75%	
			2013 - 19	75%	
<b>Regional co-ordination and external relations.</b> 2. We will support integrated management in the Hauraki Gulf, through an integrative policy and planning framework and support for the Hauraki Gulf Forum.	THIS IS A NEW MEASURE RC 2. An integrative policy and planning framework for the Hauraki Gulf is reflected in key regional planning documents such as the RPS, ARP:C, PARP: ALW.		2009/10	RPS - November 2009	
			2010/11	To be achieved	
			2011/12	To be achieved	
			2013 - 19	To be achieved	
		RC 3. The Hauraki Gulf Forum meets its statutory requirements to convene, define strategic issues, report on the state of the environment, and report annually to the Minister of Conservation on its achievements.	100% in 2007/08	2009/10	100% - deadlines met
				2010/11	100% - deadlines met
				2011/12	100% - deadlines met
				2013 - 19	100% - deadlines met
<b>Auckland Sustainability Framework and One Plan for the Auckland region.</b> We will facilitate the ongoing development of a single strategic framework and plan of action for the Auckland region that aims to coordinate, integrate and prioritise public investment across the four well-beings.	THIS IS A NEW MEASURE RC 4. An inventory of regional infrastructure that will inform the development of a Regional Infrastructure Plan is developed and approved.  As further iterations of the plan are developed, appropriate measures to monitor progress of activities included will be developed and reported.		2009/10	Aug 2009	



Levels of service	Performance measures	Baseline	Targets	
<b>Environmental sustainability</b> 1. We will co-ordinate a regional response to climate change that promotes a sustainable region.	THIS IS A NEW MEASURE RC 5. A regional response to climate change is developed and reflected in key regional planning documents such as the RPS, RLTS, and One Plan Infrastructure Inventory. Part of monitoring progress of One Plan and other strategic documents (as listed) will include measures appropriate to the implementation of climate change response.		2009/10	Nov 2009
<b>Environmental sustainability</b> 2. We will seek to ensure that the region's people and businesses have access to the energy services that they need through the development of the Regional Energy Strategy.	THIS IS A NEW MEASURE RC 6. Regional Energy Strategy is developed and reflected in key regional planning documents such as the RPS, RLTS, and One Plan Infrastructure Inventory. Part of monitoring progress of One Plan and other strategic documents (as listed) will include measures appropriate to the implementation of the energy strategy.		2009/10	Nov 2009

## What this will cost

### Financial assumptions

- The Regional co-ordination budget is largely based on historic budget levels. There has been a minor reduction to external relations expenditure, but this will not materially affect the ARC's ability to maintain relationships with other agencies.
- Changes to the Regional Amenities Bill have meant that there is no longer any regional contribution to the Auckland Philharmonic Orchestra and Northern Surf Lifesaving Society.

### Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Regional co-ordination and external relations	Plan 2010	Forecast 2011	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
Revenue	1,919	12,043	2,152	2,254	2,361	2,421	2,505	2,625	2,725	2,836
Expenditure	12,462	22,657	12,725	12,684	12,976	13,109	13,489	13,809	14,249	14,617
Net cost of services	10,543	10,614	10,573	10,430	10,615	10,688	10,984	11,184	11,524	11,781
Reserves	(799)	(679)	(289)	(40)	(26)	(96)	(130)	(133)	(161)	(114)
Rating requirement	9,744	9,935	10,284	10,390	10,589	10,592	10,854	11,051	11,363	11,667



## LTCCP Activity 2: Democracy services

### What we plan to deliver

We will provide for the political representation of the regional community, consulting with the community about our activities and overall strategic direction. We will achieve this through Council and committee meetings, preparation of Long-Term Council Community Plans, reporting on the council's activities and the region's progress towards meeting community outcomes, and consulting on a range of other policy and plan documents.

Levels of service	Performance measures	Baseline	Targets	
We will ensure that the community can appropriately participate in forums that contribute to Council decision-making through fair and transparent democratic processes.	DS 1. No decisions or information complaints against the ARC are upheld by the Ombudsman.	100% in 2007/08	2009/10	100%
			2010/11	100%
			2011/12	100%
			2013 - 19	100%
	DS 2. Percentage of respondents who agree that ARC gives the public enough say in the decisions that affect them, as measured by the Environmental Awareness Survey.	42% in 2007/08	2009/10	50%
			2010/11	50%
			2011/12	50%
			2013 - 19	50%

### What this will cost

#### Financial assumptions

- The Democracy Services budgets are largely based on maintenance of historic budget levels.

#### Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Democracy services	Plan 2010	Forecast 2011	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
Revenue	22	23	24	25	26	28	29	30	31	32
Expenditure	156	834	161	164	940	170	175	1,056	184	189
Net cost of services	134	811	137	139	914	142	146	1,026	153	157
Reserves	194	(458)	224	243	(477)	243	257	(506)	257	273
Rating requirement	328	353	361	382	437	385	403	520	410	430



## LTCCP Activity 3: Te Hononga Māori/Māori relations

### What we plan to deliver

We will develop more effective means for Māori to contribute to Council decision-making, continue to strengthen relationships with tangata whenua and provide information, advice, relationship facilitation and local government co-ordination in contributing to Māori community outcomes.

Aligned to the community outcomes, we will ensure that the significant place of tangata whenua is acknowledged and their role as kaitiaki is recognised by:

- Continuing to support the ongoing development of the Tāmaki Regional Mana Whenua Forum

- Facilitate the contribution of tangata whenua to key regional policy and plan reviews, and council decision-making.
- Working more effectively with the Crown and iwi in regard to Treaty of Waitangi settlements across the region.

The ARC will also ensure that Māori are succeeding socially and economically and contribute to decision-making by:

- Strengthening partnering opportunities with local councils and Crown agencies in the ongoing development of Māori outcomes.
- Ensuring that Māori are effectively engaged with the ongoing development of One Plan.

Levels of service	Performance measures	Baseline	Targets	
We will value te ao Māori (Māori culture and values) by maintaining effective relationships with Māori, in particular tangata whenua, and seek to develop their capacity to contribute to the decision-making processes of the Council.	MR 1. The level of participation of Māori in ARC decision-making processes measured by the percentage of iwi groups engaged / consulted on the Annual Plan/LTCCP.	65% in 2007/08	2009/10	75% of tribal authorities within the Akld region.
			2010/11	75% of tribal authorities within the Akld region.
			2011/12	75% of tribal authorities within the Akld region.
			2013 - 19	75% of tribal authorities within the Akld region.
	THIS IS A NEW MEASURE MR 2. The level of ARC engagement with iwi authorities, for example the number of ARC initiated rangatira ki te rangatira (leadership) engagements, as an indicator of maintaining effective relationships.	To be established in 2009/10	2009/10	Minimum of one engagement per iwi per year.
			2010/11	
			2011/12	
			2013 - 19	



Levels of service	Performance measures	Baseline	Targets	
We will value te ao Māori (Māori culture and values) by ensuring Māori development aspirations are considered in the development of regional strategies and policies	MR 3. The number of specific Māori community initiatives contributed to by the ARC, e.g. Environment Programmes (EIF applications), Sustainable Communities, Economic Development, Heritage and Māori Relations.	13 initiatives in 2007/08	2009/10 2010/11 2011/12 2013 - 19	10 or more initiatives per year.
	THIS IS A NEW MEASURE MR 4. The level of ARC compliance with its statutory responsibilities in regard to Māori*, measured by an assessment against compliance criteria based on the four well-beings; Environmental, Cultural, Social and Economic.  <i>* Refer Chapter 7 Other Policies, section 7.7 Developing Māori capacity</i>	To be established in 2009/10	2009/10 2010/11 2011/12 2013 - 19	Maintain or improve on baseline

## What this will cost

### Financial assumptions

- The Māori Relations budgets are largely based on maintenance of historic budget levels.

### Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Māori relations	Plan 2010	Forecast 2011	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
Revenue	196	209	219	230	241	248	256	269	279	290
Expenditure	1,183	1,205	1,221	1,252	1,278	1,299	1,334	1,326	1,368	1,401
Net cost of services	987	996	1,002	1,022	1,037	1,051	1,078	1,057	1,089	1,111
Reserves	(78)	(82)	(43)	(17)	(12)	(10)	(13)	(13)	(16)	(12)
Rating requirement	909	914	959	1,005	1,025	1,041	1,065	1,044	1,073	1,099



## LTCCP Activity 4: Sustainable schools and communities

### What we plan to deliver

We will increase awareness of sustainability issues to bring about positive behaviour change.

From 2008 -10, between 10,000 and 22,000 students per year will take part in the Learning Through Experience programme, a curriculum-based, experiential programme in the regional parks.

Over this period, the ARC will continue to coordinate the regional EnviroSchools and Wastewise school programmes, assisting schools to develop sustainable communities, neighbourhoods and environments in their immediate areas. Students will plan, design and take action to create a sustainable school environment. A range of curriculum-based educational resources to support the EnviroSchools and Wastewise school programmes and environmental education in Auckland will be maintained and updated.

In 2010, in partnership with other local councils and businesses, a youth development programme will deliver a series of regional youth forums. These will provide youth representatives with an opportunity to participate in decision-making about sustainability issues, and participate in the democratic processes of their communities.

The Sustainable Communities programmes will foster an engaged regional community actively participating in making the Auckland region a great place to live. This will include:

- Operating an Environmental Initiatives Fund (EIF) for individuals and groups to access financial resources and technical advice for environmental projects and heritage.
- Co-ordinating information, training and advice for groups involved in environmental projects.

- Co-ordinating the regional Wai Care community stream monitoring and restoration programme.
- Supporting diverse communities to engage with local government and sustainability issues.
- Regional co-ordination of the Hazmobile service to collect hazardous waste.
- Ongoing development of the RENEW online waste exchange programme.
- Facilitating regional collaboration on product stewardship of both electronic waste and motor oil.
- Since 1996, the ARC has delivered experiential learning programmes in the regional parks that are linked to the education curriculum. 25,000 students each year benefit from this opportunity to increase their knowledge and develop positive attitudes and values leading to action for the environment. With the loss of the Ministry of Education funding contract from July 2009, the ARC has confirmed additional funding to continue its Learning through Experience programme, including a transport subsidy to ensure school children from lower decile schools are not excluded.

Beginning in 2009/10, we will pilot a new grant scheme with the aim of reducing resource consent fees for applications from not for profit community organisations for projects which have a wide public benefit.

We will also improve our own capability to work with communities not traditionally engaged with the ARC activities. This will see the delivery of inter-cultural awareness and communication training programmes to local government staff in the Auckland region, funded through a partnership with the Office of Ethnic Affairs.





Levels of service	Performance measures	Baseline	Targets	
We will work with young people, schools and targeted communities providing funding, support and experiential environmental education opportunities so they can be actively involved in Auckland's sustainable future.	SSC 1. Number of students participating in the Learning Through Experience programme.	24,784 students in 2007/08	2009/10	Between 10,000 and 22,000 students each year dependent on funding from the Ministry of Education.
			2010/11	
			2011/12	
			2013 - 19	
	SSC 2. Level of participant satisfaction with Learning Through Experience education.	100% in 2007/08	2009/10	90%
			2010/11	90%
			2011/12	90%
			2013 - 19	90%
	SSC 3. Number of schools and students registered for Enviroschools programme.	130 schools/ 70,000 students in 2007/08	2009/10	130 schools/ 70,000 students
			2010/11	140 schools/ 74,000 students
			2011/12	150 schools/ 79,000 students
			By 2018/19	180 schools/ 95,000 students
	SSC 4. Number of groups involved in water quality monitoring (Waicare).	110 groups in 2007/08	2009/10	110 groups
			2010/11	120 groups
			2011/12	130 groups
			By 2018/19	150 groups
	SSC 5. Number of groups registered on ARC's community group database. <i>(Indicates levels of change in community participation)</i>	300 groups in 2007/08	2009/10	350 groups
2010/11			360 groups	
2011/12			370 groups	
By 2018/19			400 groups	
We will provide targeted funding and training to community groups and individuals to support relevant environmental projects.	SSC 6. Level of satisfaction of EIF applicants with the advice and funding programme.	94% in 2007/08	2009/10	80%
			2010/11	85%
			2011/12	85%
			2013 - 19	85%
	SSC 7. The uptake of funds allocated through EIF.	85% in 2007/08	2009/10	80% uptake
			2010/11	85% uptake
			2011/12	85% uptake
			By 2018/19	90% uptake



Levels of service	Performance measures	Baseline	Targets	
			Year	Target
We will provide targeted funding and training to community groups and individuals to support relevant environmental projects.	SSC 8. The level of satisfaction with training programmes provided for groups involved in environmental action by the ARC.	90% in 2007/08	2009/10	80%
			2010/11	85%
			2011/12	85%
			By 2018/19	90%
We will seek to reduce the effects of hazardous waste on Auckland's environment by providing and/or funding hazardous waste collection services.	SSC 9. Number of collection days / year for hazardous waste using the Hazmobile service.	15 days in 2007/08	2009/10	15 or more collection days annually
			2010/11	
			2011/12	
			2013 - 19	
	SSC 10. The amount (kgs) of waste collected through the Hazardous Waste programme (Measures capacity and relies on the money Territorial Local Authorities pay for disposal).	In 2007/08: Batteries 59,594 kg Chemicals 20,804 kg Oil 77,250 kg	2009/10	Batteries maintained at 2007/08 levels. Chemicals and Oil decreased from 2007/08 levels.
			2010/11	
			2011/12	
			2013 - 19	
We will co-ordinate and support regional partnerships to achieve better integrated planning and service delivery, and to implement regional strategies and programmes.	THIS IS A NEW MEASURE SSC 11. Level of satisfaction with ARC's support for regional partnerships (Hauraki Gulf Forum, Enviroschools, Waste Officers Forum, WaiCare).	To be established in 2009/10	2009/10	80%
			2010/11	85%
			2011/12	85%
			2013 - 19	85%

## What this will cost

### Financial assumptions

- Hazmobile is expected to be fully self funded.
- The Great Drain Game is no longer funded through the ARC.

### Activity prospective cost of services statement for year ending 30 June - dollars in thousands

Sustainable schools and communities	Plan 2010	Forecast 2011	Forecast 2012	Forecast 2013	Forecast 2014	Forecast 2015	Forecast 2016	Forecast 2017	Forecast 2018	Forecast 2019
Revenue	1,332	1,379	1,431	1,480	1,532	1,562	1,603	1,661	1,710	1,763
Expenditure	5,905	5,987	6,054	6,192	6,319	6,413	6,584	6,617	6,814	6,974
Net cost of services	4,573	4,608	4,623	4,712	4,787	4,851	4,981	4,956	5,104	5,211
Reserves	(450)	(374)	(194)	(78)	(53)	(45)	(60)	(61)	(75)	(54)
Rating requirement	4,123	4,234	4,429	4,634	4,734	4,806	4,921	4,895	5,029	5,157