

# 28 | Community outcomes

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In 2005, the ARC, in line with the requirements of the Local Government Act 2002, consulted a wide range of communities and groups across the region to identify community outcomes, i.e. what you, your children and your community aspired to for the future of the Auckland region.

Collecting this information involved a series of regional and local workshops, and meetings with groups and individuals from government, private sector and community organisations. We held a number of hui, surveyed residents across the region, carried out independent research and took previous plans and submissions into account.

We found that people across the region had four overriding concerns, and grouped the 20 regional community outcomes into these four areas. They are: growth and change; accessibility, choice and opportunity; caring for people; and caring for place. These are listed in the diagram on page 28.

The ARC intends to review its community outcomes in the preparation of its 2012 LTCCP, as is required by the Local Government Act 2002. The ARC had the option to review its community outcomes for the preparation of the LTCCP in 2009, through a further round of public consultation. It was felt that the community's long-term aspirations for the future are unlikely to have changed significantly in the three years between 2006 and 2009. Also, given the potential changes as a result of government's decision on Auckland's governance, it was prudent to wait.

Community outcomes are much wider than the role of the ARC and require a wide range of government, private-sector and community organisations to work together to progress them.

In 2006, the ARC recognised that the new requirement to meet community outcomes demanded a new level of co-operation between local and central government, the community and business sectors, and the collective effort of the region's citizens. The ARC has worked to strengthen its relationships with a range of agencies and groups, and deepen the collaborative efforts in the region. The development of the Auckland Sustainability Framework, which aims to co-ordinate the region's strategic direction and ensure the region works towards being a sustainable city-region, was a first step in this direction.

The ARC has also worked to enhance its relationships with Māori. Mana Whenua have developed their own sustainability framework, Te Kohao o te Ngira. The Regional Mana Whenua Forum was established in October 2008.

Through the Regional Sustainable Development Forum, the ARC and other agencies have collaboratively developed the first version of One Plan, which identifies the region's current priorities through seven programmes of action.

AucklandPlus, the ARC's Economic Development Unit which was established in 2005, has worked to co-ordinate economic development in the region in partnership with central government, the business and education sectors and local councils.

Much of the ARC's work is undertaken in collaboration with local councils, central government, businesses, community groups, and individuals. We work closely with other agencies to improve the region's transport, and to manage its growth. Collaboration also happens at a programme level. For example, the ARC works with other agencies to support the Kokako population in the Hunua ranges, and we work with local councils, community groups and schools on the stream monitoring programme, Wai Care.

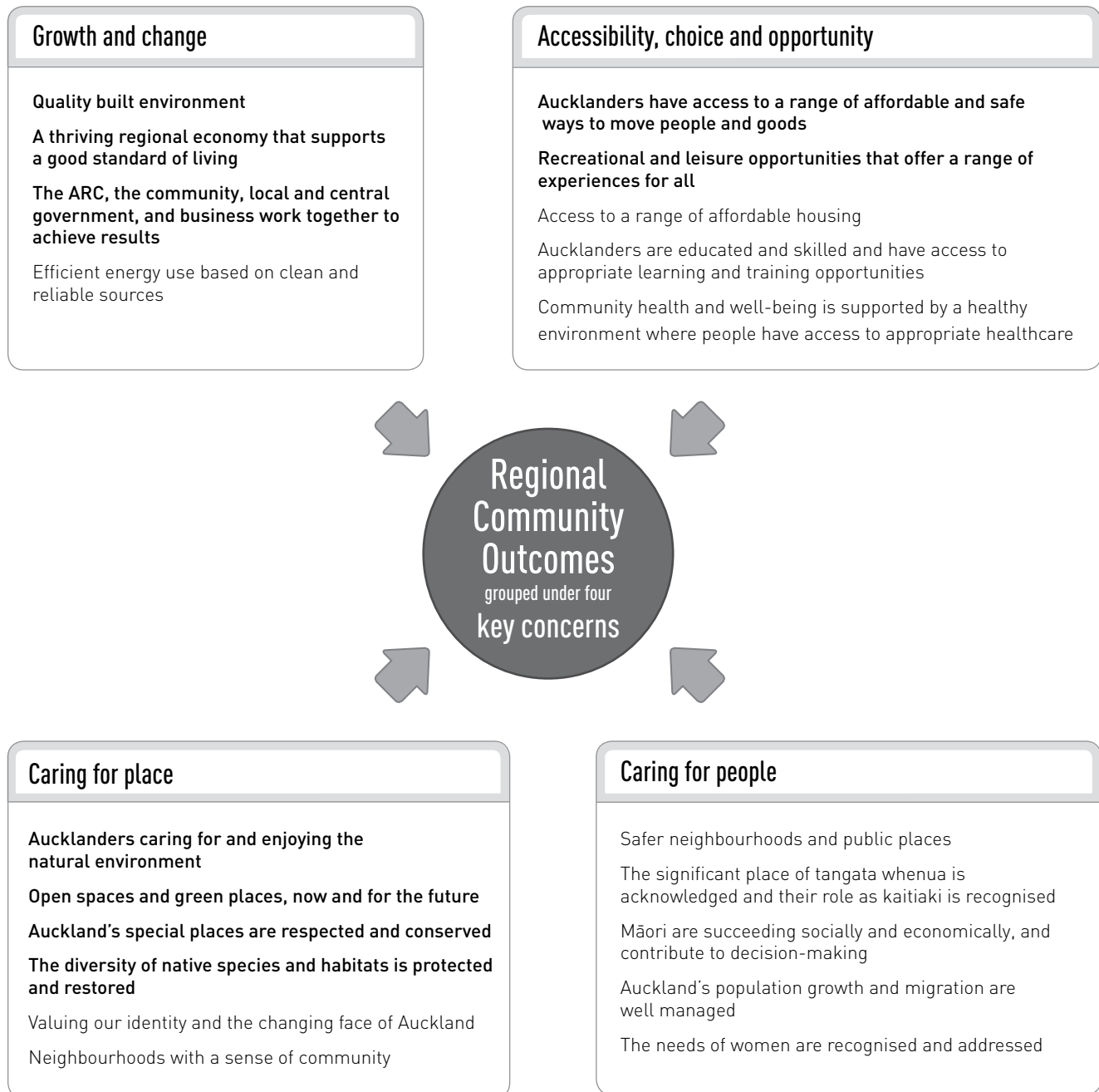
Table 1, which begins on page 31, outlines the major roles the ARC plays for some of the regional community outcomes, and the other contributing organisations. Table 2, which begins on page 41, outlines the support role the ARC has for the remaining regional community outcomes. Tables 1 and 2 also identify the fora that facilitate a collaborative approach towards the community outcomes.

The ARC is required to report, not less than once in every three years, on the community's progress towards achieving community outcomes. The first regional outcomes monitoring report is due for release in June 2009.

Comprehensive and regular information on the region's progress towards achievement of community outcomes will enable evaluation on the effectiveness of existing strategies and plans, identification of emerging trends and pressure points, and will contribute to decision-making for the future.

Tables 1 and 2 include a few of the key measures that the ARC is considering as part of the monitoring framework.

## 2.1 Our response to Regional Community Outcomes



(bolded text indicates where ARC plays a major role)

Table 1 Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome | ARC role   | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora   | Measures include  | Source  |
|----------------------------|--|--|--|--|---|---|
| Quality built environment  | <p>The ARC, in conjunction with other government agencies, is responsible for managing the Auckland region's overall growth and development in a sustainable manner. The ARC is responsible for preparation and implementation of a Regional Growth Strategy. One of the key mechanisms for implementation of the strategy is regulation through the Regional Policy Statement.</p> <p>The ARC is involved in some land-based developments, including redevelopment of the Wynyard Quarter at Auckland's waterfront.</p> <p>The ARC's role in transport has a significant impact on the built environment. The ARC develops the Regional Land Transport Strategy and provides funding for the region's public transport.</p> <p>The ARC works with local councils and infrastructure providers to implement stormwater solutions necessary to support the built environment.</p> | <p><b>Built environment:</b><br/>Activity 1 : Managing Auckland's growth</p> <p><b>Transport:</b><br/>Activity 1: Regional Land Transport Strategy<br/>Activity 2: ARTA operating and capital funding</p> <p><b>Natural environment and heritage:</b><br/>Activity 1: Stormwater management and pollution response</p> | <ul style="list-style-type: none"> <li>Local councils</li> <li>Ministry for the Environment</li> <li>Department of Building and Housing</li> <li>Auckland Regional Transport Authority</li> <li>New Zealand Transport Agency</li> <li>Auckland Regional Holdings</li> <li>Sea+City Projects Ltd</li> </ul> | <p>Regional Sustainable Development Forum</p> <p>Regional Land Transport Committee</p> | <p>Residents' sense of pride in the way their neighbourhood looks and feels</p> <p>Population density per square kilometre</p> <p>Residents' perception that graffiti is a problem in their local area.</p> | <p>Quality of Life survey</p> <p>ARC/ Statistics NZ</p> <p>Quality of Life survey</p> |

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome  | ARC role   | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora                           | Measures include  | Source  |
|---|--|--|--|--|---|---|
| A thriving regional economy that supports a good standard of living | <p>The ARC, through its regional economic development agency, AucklandPlus, co-ordinates economic development initiatives across the region. AucklandPlus undertakes regional promotion, acts as a single facilitation point for investors, and facilitates regionally significant projects.</p> <p>The ARC co-ordinates the Regional Economic Development Forum, and led the development of the Auckland Regional Economic Development Strategy in 2002. In order to implement the strategy, the Forum developed the Metro Project Action Plan in 2006, which sets out 31 actions to transform Auckland's economy. AucklandPlus has a focus on implementation of many of these actions.</p> <p>The ARC's role in transport and regional growth management facilitate economic development by making it easier to move people and goods around the region.</p> | <p><b>Economic development:</b><br/>Activity 1: Economic development</p> <p><b>Transport:</b><br/>Activity 1: Regional Land Transport Strategy<br/>Activity 2: ARTA operating and capital funding</p> <p><b>Built environment:</b><br/>Activity 1 : Managing Auckland's growth</p> | <ul style="list-style-type: none"> <li>• Businesses and business associations</li> <li>• Ministry of Economic Development</li> <li>• Ministry of Social Development</li> <li>• Local councils and local economic development agencies</li> <li>• Tertiary Education Commission</li> <li>• New Zealand Transport Agency</li> <li>• KiwiRail</li> <li>• Auckland Regional Transport Authority</li> <li>• New Zealand Trade and Enterprise</li> </ul> | Auckland Regional Economic Development Forum | <p>Nominal annual GDP growth</p> <p>Median household income</p> <p>Percentage of population living in NZ Deprivation Index deciles 8, 9 and 10.</p> <p>Labour force participation</p> | <p>Infometrics</p> <p>Statistics NZ</p> <p>Statistics NZ</p> <p>Statistics NZ</p> |

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome   | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora   | Measures include  | Source               |
|--|---|---|--|--|---|----------------------|
| The ARC, the community, local and central government, and business work together to achieve results. | <p>The ARC works with the community, businesses and central and local government agencies in a variety of ways to achieve co-ordinated outcomes. For example:</p> <ul style="list-style-type: none"> <li>The ARC leads collaborative fora (such as the Regional Sustainable Development Forum and the Regional Economic Development Forum) and strategies (such as the Regional Growth Strategy and Regional Land Transport Strategy) that set the strategic direction for the region.</li> <li>The ARC works with local councils and government agencies on a range of strategic projects, such as the redevelopment of Wynyard Quarter (through Auckland Regional Holdings and Sea+City Projects Ltd).</li> <li>The ARC's economic development agency, AucklandPlus, works with businesses and business associations to provide support and promote economic development in the region.</li> <li>The ARC works with the community on a range of programmes including public, school and youth sustainability education programmes, providing technical advice to landowners and community groups, and funding community environmental initiatives.</li> </ul> | <p><b>Regional leadership and community:</b></p> <p>Activity 1: Regional co-ordination and external relations</p> <p>Activity 2: Democracy Services</p> <p>Activity 3: Te hononga Māori/Māori relations</p> <p>Activity 4: Sustainable Schools and communities</p> <p><b>Transport:</b></p> <p>Activity 1: Regional Land Transport Strategy</p> <p>Activity 2: ARTA operating and capital funding</p> <p><b>Natural environment and heritage:</b></p> <p>Activity 1: Stormwater management and pollution response</p> <p>Activity 2: Freshwater management</p> <p>Activity 3: Coastal management</p> <p>Activity 4: Land management</p> <p>Activity 5: Improving air quality</p> <p>Activity 6: Natural heritage conservation</p> <p>Activity 7: Biosecurity</p> <p>Activity 8: Cultural heritage conservation</p> <p>Activity 9: Planning for the future</p> | <ul style="list-style-type: none"> <li>Central government departments, including: <ul style="list-style-type: none"> <li>Ministry of Economic Development</li> <li>Ministry of Social Development</li> <li>Department of Conservation</li> <li>Ministry for the Environment</li> <li>Biosecurity NZ</li> <li>Ministry of Transport</li> <li>New Zealand Transport Agency</li> <li>Ministry of Education</li> </ul> </li> <li>Auckland Regional Transport Authority</li> <li>KiwiRail</li> <li>Local councils</li> <li>Businesses and business associations</li> <li>Community groups</li> <li>Mana whenua</li> <li>Infrastructure providers</li> </ul> | <p>Regional Sustainable Development Forum</p> <p>Regional Land Transport Committee</p> <p>Regional Economic Development Forum</p> <p>Hauraki Gulf Forum</p> <p>Regional Civil Defence and Emergency Management Group</p> | Due to the nature of this outcome it will not include a measure | ARC Residents survey |

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Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players | Collaborative fora | Measures include | Source |
|----------------------------|---|--|-------------------|--------------------|------------------|--------|
|                            | <ul style="list-style-type: none"> <li>The ARC undertakes a large range of programmes with other agencies, including the Kokako recovery programme in the Hunua Ranges with the Department of Conservation, and environmental education programmes with the Ministry of Education.</li> </ul> | <p><b>Economic development:</b><br/>Activity 1: Economic Development</p> <p><b>Safety:</b><br/>Activity 1: Hazards management<br/>Activity 2: Civil defence emergency management<br/>Activity 3: The Harbourmaster</p> |                   |                    |                  |        |



Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome  | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora                | Measures include  | Source  |
|---|---|---|--|-----------------------------------|---|---|
| Aucklanders have access to a range of affordable and safe ways to move people and goods | <p>The ARC sets the strategic direction for transport development in the region, and provides funding (with New Zealand Transport Agency) for public transport and sustainable transport initiatives.</p> <p>The ARC's council controlled organisation, ARTA, undertakes the detailed planning for Auckland's transport, is the conduit for all funding, including for local roads and public transport, and manages contracts for rail, bus and ferry services.</p> <p>The ARC is responsible for the Regional Land Transport Strategy through the Regional Land Transport Committee, which aims to implement the transport network required to support the Regional Growth Strategy.</p> <p>The ARC also provides navigational safety regulation, education, maritime assistance and mooring management through the Harbourmaster's Office.</p> | <p><b>Transport:</b><br/>Activity 1: Regional Land Transport Strategy<br/>Activity 2: ARTA operating and capital funding</p> <p><b>Built environment:</b><br/>Activity 1 : Managing Auckland's growth</p> <p><b>Safety:</b><br/>Activity 3: The Harbourmaster</p> | <ul style="list-style-type: none"> <li>Ministry of Transport</li> <li>New Zealand Transport Agency</li> <li>KiwiRail</li> <li>Local Councils</li> <li>Auckland Regional Transport Authority</li> <li>Maritime New Zealand</li> <li>New Zealand Police</li> <li>Public transport service providers</li> </ul> | Regional Land Transport Committee | <p>Average delay per kilometre</p> <p>Residents' rating of public transport as safe, affordable and convenient</p> <p>Public transport trips per capita</p> <p>Proportion of public users who rate public transport as 'excellent', 'very good' or 'good value' for money</p> | <p>ARC Travel time survey</p> <p>Quality of Life survey</p> <p>ARTA</p> <p>ARTA</p> |

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Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome   | ARC role   | ARC Activity (Refer Chapter 3)  | Other key players   | Collaborative fora | Measures include  | Source                 |
|--|--|---|---|--------------------|---|------------------------|
| Recreational and leisure opportunities that offer a range of experiences for all | <p>The ARC owns, manages and promotes a network of 26 regional parks covering approximately 41,000 hectares, ranging from sandy beaches, farmland and bush wilderness areas, to the Auckland Botanic Gardens and Mt Smart Stadium.</p> <p>The ARC provides for the use, enjoyment, maintenance, protection, preservation and enhancement of the regional parks network for Aucklanders. Regional parks meet a range of individual recreation and leisure needs.</p> <p>The ARC improves the recreational amenity and accessibility of the coastal marine area, promotes safe navigation and water quality, supports marine biodiversity, protects and enhances the natural character of the coastal area, and promotes appropriate use and development of the coast.</p> | <p><b>Regional parks:</b></p> <p>Activity 1: Looking after our regional parks</p> <p>Activity 2: Auckland Botanic Gardens</p> <p>Activity 3: New regional parks</p> <p>Activity 4: Farming on parks</p> <p>Activity 5: Mt Smart Stadium</p> <p>Activity 6: Visitor services</p> <p><b>Natural environment and heritage:</b></p> <p>Activity 3: Coastal management</p> | <ul style="list-style-type: none"> <li>• Local councils</li> <li>• Department of Conservation</li> <li>• Sport and Recreation New Zealand</li> <li>• Sporting associations</li> <li>• Regional sports trusts</li> <li>• Maritime New Zealand</li> </ul> |                    | Residents' perception of the quality and quantity of their leisure time | Quality of Life survey |

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome                                  | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players   | Collaborative fora | Measures include  | Source                           |
|---|---|---|---|--------------------|---|----------------------------------|
| Aucklanders caring for and enjoying the natural environment | <p>The ARC has a leadership role in environmental management across the Auckland region. Many of the ARC's environmental functions are statutory requirements of the Resource Management Act 1991, including developing and enforcing the Regional Policy Statement, issuing and enforcing resource consents, and monitoring environmental quality.</p> <p>The ARC conserves significant natural heritage resources and undertakes habitat restoration on regional parks.</p> <p>The ARC has a number of initiatives that support and encourage Aucklanders to be involved in caring for their natural environment. This includes public, school and youth sustainability education programmes, providing technical advice to landowners and community groups, and funding for community environmental initiatives.</p> | <p><b>Natural environment and heritage:</b></p> <p>Activity 1: Stormwater management and pollution response</p> <p>Activity 2: Freshwater management</p> <p>Activity 3: Coastal management</p> <p>Activity 4: Land management</p> <p>Activity 5: Improving air quality</p> <p>Activity 6: Natural heritage conservation</p> <p>Activity 7: Biosecurity</p> <p>Activity 8: Cultural heritage conservation</p> <p>Activity 9: Planning for the future</p> <p><b>Regional parks:</b></p> <p>Activity 1: Looking after our regional parks</p> <p>Activity 2: Auckland Botanic Gardens</p> <p>Activity 3: New regional parks</p> <p>Activity 4: Farming on parks</p> <p>Activity 6: Visitor services</p> <p><b>Regional leadership and community development:</b></p> <p>Activity 4: Sustainable Schools and communities</p> | <ul style="list-style-type: none"> <li>Ministry for the Environment</li> <li>Department of Conservation</li> <li>Ministry of Agriculture and Forestry</li> <li>Local councils</li> <li>Community groups</li> <li>Environmental organisations</li> </ul> |                    | <p>Lake water quality for recreational health</p> <p>Bathing beaches are suitable for swimming</p> <p>Residents' perceptions of air quality</p> | <p>ARC</p> <p>ARC</p> <p>ARC</p> |

## 2.1 Our response to Regional Community Outcomes

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome                           | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora | Measures include                                    | Source |
|--|---|---|--|--------------------|---|--------|
| Open spaces and green places, now and for the future | <p>The ARC owns and manages an extensive network of 26 regional parks, including the Waitakere and Hunua ranges, reserves, coastal peninsulas and farmland, which provide Aucklanders with open and green spaces. The ARC has acquired additional regional parks in recent years.</p> <p>The ARC led the development of the Regional Open Space Strategy, which seeks to protect, secure and extend the open space network to ensure it caters for the growing regional community.</p> <p>The ARC has a significant role in environmental regulation and monitoring through the Regional Policy Statement and resource consent processes, to ensure that the region sustains significant green places for future generations.</p> | <p><b>Regional parks:</b></p> <p>Activity 1: Looking after our regional parks</p> <p>Activity 2: Auckland Botanic Gardens</p> <p>Activity 3: New regional parks</p> <p>Activity 4: Farming on parks</p> <p>Activity 5: Mt Smart Stadium</p> <p>Activity 6: Visitor services</p> <p><b>Natural environment and heritage:</b></p> <p>Activity 4: Land management</p> <p>Activity 6: Natural heritage conservation</p> <p>Activity 7: Biosecurity</p> <p>Activity 9: Planning for the future</p> | <ul style="list-style-type: none"> <li>• Department of Conservation</li> <li>• Local councils</li> <li>• Ministry for the Environment</li> </ul> |                    | Residents' satisfaction with regional parks network | ARC    |

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome                            | ARC role   | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora | Measures include  | Source  |
|---|--|--|--|--------------------|---|---|
| Auckland's special places are respected and conserved | <p>The ARC regulates the protection of significant heritage through the Regional Policy Statement and regional plans. The ARC advocates for the conservation of regional cultural and natural heritage resources (such as historic buildings, archaeological sites and places of special significance to Māori) through statutory and non-statutory mechanisms. We also work with landowners and community groups to protect heritage in the region.</p> <p>The ARC restores significant cultural heritage sites, natural habitats and native species on regional parks, and plays a key role in reducing pest animal and plants that pose a threat to our natural heritage.</p> | <p><b>Natural environment and heritage:</b><br/>           Activity 6: Natural heritage conservation<br/>           Activity 7: Biosecurity<br/>           Activity 8: Cultural heritage conservation<br/>           Activity 9: Planning for the future</p> <p><b>Regional parks:</b><br/>           Activity 1: Looking after our regional parks<br/>           Activity 2: Auckland Botanic Gardens<br/>           Activity 3: New regional parks<br/>           Activity 4: Farming on parks<br/>           Activity 5: Mt Smart Stadium<br/>           Activity 6: Visitor services</p> <p><b>Regional leadership and community development:</b><br/>           Activity 3: Te Hononga Māori/ Māori relations</p> | <ul style="list-style-type: none"> <li>• Department of Conservation</li> <li>• Local councils</li> <li>• Environmental organisations</li> <li>• New Zealand Historic Places Trust</li> <li>• Ministry of Culture and Heritage</li> <li>• Biosecurity New Zealand</li> <li>• Tangata whenua</li> <li>• Community groups</li> <li>• Ministry for the Environment</li> <li>• QEII National Trust</li> <li>• Private landowners</li> </ul> | Hauraki Gulf Forum | <p>Hectares of conservation-zoned land and native bush</p> <p>Number of heritage resources formally protected through regional and district plans</p> | <p>City and District Plans, Councils</p> <p>ARC</p> |

## 2.1 Our response to Regional Community Outcomes

Table 1 (continued) Regional Community Outcomes that the ARC has a major role in

| Regional Community Outcome   | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora | Measures include   | Source   |
|--|---|--|--|--------------------|--|--|
| The diversity of native species and habitats is protected and restored | <p>The ARC undertakes a range of conservation programmes on regional parks, which include habitat restoration, plant and animal pest management and endangered species management. The ARC also delivers pest management services to reduce the effect of pests on native species.</p> <p>The ARC's coastal enhancement programme and stormwater and stream management activities enhance marine biodiversity, as do the protected water catchments of the regional parks network.</p> <p>The ARC supports a range of community environmental initiatives that protect and restore native species and habitats.</p> | <p><b>Natural environment and heritage:</b></p> <p>Activity 1: Stormwater management and pollution response</p> <p>Activity 2: Freshwater management</p> <p>Activity 3: Coastal management</p> <p>Activity 4: Land management</p> <p>Activity 6: Natural heritage conservation</p> <p>Activity 7: Biosecurity</p> <p>Activity 8: Cultural heritage conservation</p> <p>Activity 9: Planning for the future</p> <p><b>Regional parks:</b></p> <p>Activity 1: Looking after our regional parks</p> <p>Activity 3: New regional parks</p> <p><b>Regional leadership and community development:</b></p> <p>Activity 4: Sustainable Schools and communities</p> | <ul style="list-style-type: none"> <li>• Department of Conservation</li> <li>• Ministry of Agriculture and Forestry</li> <li>• Biosecurity New Zealand</li> <li>• Ministry for the Environment</li> <li>• Local councils</li> <li>• Environmental organisations</li> <li>• Community groups</li> </ul> |                    | <p>Percentage of indigenous land cover that is protected within the Auckland region</p> <p>Number of hectares under pest control in the Auckland region</p> <p>Number of nationally threatened species in the Auckland region, by status</p> | <p>Ministry for Environment and Department of Conservation</p> <p>ARC</p> <p>DOC</p> |

Table 2 Regional Community Outcomes where ARC has a support role

| Regional Community Outcome                               | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora   | Measures include  | Source                                     |
|--|---|--|--|--|---|--|
| Efficient energy use based on clean and reliable sources | The ARC's role in transport and urban growth management aims to slow the use of fossil fuels for transport purposes and increase energy efficiency. The ARC has also advocated for higher fuel standards. The ARC has the regulatory role in managing the environmental effects of particular energy projects through the Resource Management Act 1991. | <p><b>Transport:</b><br/>Activity 1: Regional Land Transport Strategy</p> <p><b>Built environment:</b><br/>Activity 1 : Managing Auckland's growth</p> <p><b>Natural environment and heritage:</b><br/>Activity 5: Improving air quality</p> | <ul style="list-style-type: none"> <li>• Ministry Economic Development</li> <li>• Ministry of Transport</li> <li>• Energy Efficiency and Conservation Agency</li> <li>• Local councils</li> <li>• Energy industry</li> </ul> | <p>Regional Sustainable Development Forum</p> <p>Regional Land Transport Committee</p> | <p>Average weekly household expenditure on domestic fuel and power</p> <p>Per capita energy use</p> | <p>Regional Energy Database</p> <p>ARC</p> |



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**Table 2** Regional Community Outcomes where ARC has a support role

| Regional Community Outcome                             | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora | Measures include   | Source                 |
|--|---|---|--|--------------------|--|------------------------|
| Valuing our identity and the changing face of Auckland | <p>The ARC's roles in environmental regulation and conservation, coastal enhancement and provision of regional parks contribute to the outdoor lifestyle and high quality natural environment that forms a key part of the identity of many Aucklanders.</p> <p>The ARC plays a role in promoting and conserving the region's cultural heritage resources.</p> <p>The ARC works to strengthen and maintain relationships with the region's diverse Māori communities, including tāngata whenua.</p> <p>The ARC runs a diverse communities programme, which aims to increase our participation with the region's many diverse communities.</p> | <p><b>Natural environment and heritage:</b></p> <p>Activity 3: Coastal management</p> <p>Activity 6: Natural heritage conservation</p> <p>Activity 7: Biosecurity</p> <p>Activity 8: Cultural heritage conservation</p> <p>Activity 9: Planning for the future</p> <p><b>Regional leadership and community development:</b></p> <p>Activity 3: Te Hononga Māori/ Māori relations</p> <p>Activity 4: Sustainable Schools and communities</p> | <ul style="list-style-type: none"> <li>• Local councils</li> <li>• Ministry of Culture and Heritage</li> <li>• Te Puni Kokiri</li> <li>• Ministry of Pacific Island Affairs</li> <li>• Tāngata whenua</li> <li>• New Zealand Historic Places Trust</li> <li>• Cultural groups</li> </ul> |                    | Perceptions of whether the increasing difference in lifestyles and cultures is making the region a better or worse place to live | Quality of Life survey |

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome               | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players   | Collaborative fora                     | Measures include   | Source  |
|--|---|--|---|--|--|---|
| Neighbourhoods with a sense of community | <p>The ARC has a number of initiatives which work with and strengthen communities, neighbourhoods and school groups and encourage them to enhance their local environment.</p> <p>The ARC funds ARTA to increase walking and cycle facilities that can contribute to local community cohesion. The ARC promotes best practice urban development and design, and that contributes to a sense of community.</p> | <p><b>Regional leadership and community development:</b></p> <p>Activity 4: Sustainable Schools and communities</p> <p><b>Transport:</b></p> <p>Activity 1: Regional Land Transport Strategy</p> <p>Activity 2: ARTA operating and capital funding</p> | <ul style="list-style-type: none"> <li>Local councils</li> <li>Ministry for the Environment</li> <li>Housing New Zealand Corporation</li> <li>Neighbourhood watch groups</li> </ul>   |  | <p>Residents perception that people feel a sense of community with others in their local neighbourhood</p> <p>Level of contact with neighbours in last 12 months</p> | <p>Quality of Life survey</p> <p>Quality of Life survey</p> |
| Access to affordable housing             | <p>The ARC contributed to the development of the Regional Affordable Housing Strategy.</p> <p>The Auckland Regional Growth Strategy contributes to affordable housing by encouraging a diversity of housing types within developments.</p>  | <p><b>Built environment:</b></p> <p>Activity 1 : Managing Auckland's growth</p>  | <ul style="list-style-type: none"> <li>Ministry of Social Development</li> <li>Housing New Zealand Corporation</li> <li>Non governmental organisations</li> <li>Some local councils have a role in subsidising or providing affordable housing</li> </ul> | Regional Sustainable Development Forum | <p>Housing tenure by income</p> <p>The amount of net income spent on housing costs</p>   | <p>Statistics NZ</p> <p>Household Economic Survey</p>       |

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Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome  | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players   | Collaborative fora  | Measures include   | Source  |
|---|---|--|---|---|--|---|
| Aucklanders are educated and skilled and have access to appropriate learning and training opportunities | <p>The ARC works with the Ministry of Education to plan for new schools or the expansion of schools in future growth areas identified in the Regional Growth Strategy.</p> <p>AucklandPlus, the ARC's economic development agency, works with other agencies to ensure tertiary education and skills development opportunities are enhanced in Auckland.</p> <p>The ARC co-ordinates the Enviroschools programme for the Auckland region, enabling young people to be involved in sustainability initiatives, and carries out environmental education programmes in regional parks.</p> <p>The ARC provides maritime education through the Harbourmaster's office</p> | <p><b>Built environment:</b><br/>Activity 1 : Managing Auckland's growth</p> <p><b>Economic development:</b><br/>Activity 1: Economic Development</p> <p><b>Regional leadership and community development:</b><br/>Activity 4: Sustainable Schools and communities</p> <p><b>Safety:</b><br/>Activity 3: The Harbourmaster</p> | <ul style="list-style-type: none"> <li>• Ministry of Education</li> <li>• Primary, secondary and tertiary education providers</li> <li>• Tertiary Education Commission</li> <li>• Local councils</li> </ul> | <p>Regional Sustainable Development Forum</p> <p>Auckland Regional Economic Development Forum</p> | <p>Proportion of 25–64 year olds with no school education qualifications</p> <p>Number of modern apprenticeships by location</p> <p>Percentage of school leavers with an NCEA level 2 qualification or above</p> <p>Percentage of year one students who had attended an early childhood centre</p> | <p>Statistics NZ Census</p> <p>Tertiary TEC</p> <p>Ministry of Education</p> <p>Ministry of Education</p> |

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome   | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora | Measures include  | Source  |
|--|---|---|--|--------------------|---|---|
| Community health and well-being is supported by a healthy environment where people have access to appropriate healthcare | <p>The ARC works to ensure regional land use and development supports an adequate level of public health, for example, by facilitating greater walking, cycling and public transport trips and less vehicle emissions.</p> <p>The ARC provides an extensive network of regional parks that provide space for active recreation for Aucklanders.</p> <p>The ARC develops policies and programmes to reduce air pollution through air quality monitoring. We also monitor land and water quality and regulate water use, wastewater and stormwater through resource consents.</p> | <p><b>Transport:</b><br/>Activity 1: Regional Land Transport Strategy</p> <p><b>Regional Parks:</b><br/>Activity 1: Looking after our regional parks<br/>Activity 2: Auckland Botanic Gardens<br/>Activity 3: New regional parks<br/>Activity 4: Farming on parks<br/>Activity 5: Mt Smart Stadium<br/>Activity 6: Visitor services</p> <p><b>Natural environment and heritage:</b><br/>Activity 1: Stormwater management and pollution response<br/>Activity 2: Freshwater management<br/>Activity 3: Coastal management<br/>Activity 4: Land management<br/>Activity 9: Planning for the future</p> | <ul style="list-style-type: none"> <li>Ministry of Health</li> <li>District Health Boards</li> <li>Auckland Regional Public Health Service</li> <li>Ministry of Social Development</li> <li>Non government organisations, e.g. Heart Foundation, Diabetes Auckland</li> <li>Auckland Regional Transport Authority</li> </ul> |                    | <p>GPs per head of population</p> <p>Life expectancy at birth</p> <p>Annual average PM<sub>10</sub> concentrated at peak monitoring sites</p> | <p>Medical Council of New Zealand</p> <p>Statistics NZ</p> <p>ARC</p> |

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome             | ARC role   | ARC Activity (Refer Chapter 3)  | Other key players   | Collaborative fora | Measures include   | Source  |
|--|--|---|---|--------------------|--|---|
| Safer neighbourhoods and public places | <p>The ARC works with other agencies in the Civil Defence Emergency Management Group to address emergency management issues and to minimise the impact of natural hazards on the community. The ARC considers the potential impact of hazards in our long-term land use planning through the Regional Growth Strategy.</p> <p>The ARC provides for marine boating safety through the Harbourmaster's office.</p> <p>The ARC develops and provides support for implementation of the Regional Land Transport Strategy, which, amongst other things, aims to improve road and transport safety. The Auckland Regional Transport Authority co-ordinates Roadsafe Auckland, an organisation that works to implement a road safety plan for the region.</p> <p>The ARC supports high quality urban development and design that can help to prevent crime.</p> | <p><b>Safety:</b></p> <p>Activity 1: Hazards management</p> <p>Activity 2: Civil defence emergency management</p> <p>Activity 3: The Harbourmaster</p> <p><b>Transport:</b></p> <p>Activity 1: Regional Land Transport Strategy</p> <p>Activity 2: ARTA operating and capital funding</p> <p><b>Built environment:</b></p> <p>Activity 1 : Managing Auckland's growth</p> | <ul style="list-style-type: none"> <li>• New Zealand Police</li> <li>• Local councils</li> <li>• Ministry of Justice</li> <li>• Department of Corrections</li> <li>• New Zealand Transport Agency</li> <li>• Roadsafe Auckland</li> <li>• Ministry of Civil Defence and Emergency Management</li> <li>• New Zealand Fire Service</li> <li>• St John Ambulance</li> <li>• Auckland Regional Transport Authority</li> </ul> |                    | <p>The rate of repeated criminal offences per 10,000 people</p> <p>Residents' perceptions of safety in their home, neighbourhood and town centre</p> <p>Road crash fatalities and injuries by cause of crash</p> | <p>NZ Police</p> <p>Quality of Life survey</p> <p>Land Transport NZ</p> |

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome  | ARC role  | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora         | Measures include   | Source |
|---|---|---|--|----------------------------|--|--------|
| The significant place of tāngata whenua is acknowledged and their role as kaitiaki is recognised. | <p>The ARC works to strengthen and maintain relationships with the region's tāngata whenua, by:</p> <ul style="list-style-type: none"> <li>• Recognising the mana of tāngata whenua;</li> <li>• Communicating with iwi in a timely, effective and culturally appropriate manner;</li> <li>• Identifying opportunities for ARC to recognise, integrate and contribute to iwi needs and aspirations;</li> <li>• Considering ways of developing iwi capability and capacity to contribute to ARC decision-making processes.</li> </ul> <p>The ARC works to conserve the region's heritage resources of significance to tāngata whenua, such as wahi tapu, urupa, and places of traditional importance. The ARC has a number of kaitiakitanga partnerships and relationships with iwi groups to work together on heritage projects of significance to tāngata whenua.</p> <p>The ARC aims to involve tāngata whenua in regional park management processes, and to sustain the mauri, or essential life force, of natural and historic resources on regional parks in a way that will enable social, economic and cultural well-being of tāngata whenua.</p> | <p><b>Regional leadership and community development:</b><br/>Activity 3: Te Hononga Māori/ Māori relations</p> <p><b>Natural environment and heritage:</b><br/>Activity 8: Cultural heritage conservation</p> <p><b>Regional parks:</b><br/>Activity 1: Looking after our regional parks<br/>Activity 2: Auckland Botanic Gardens<br/>Activity 3: New regional parks<br/>Activity 6: Visitor services</p> | <ul style="list-style-type: none"> <li>• Tāngata whenua</li> </ul> | Regional Mana whenua Forum | Due to the nature of this outcome it will not include measures |        |

## 2.1 Our response to Regional Community Outcomes

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome  | ARC role  | ARC Activity (Refer Chapter 3)   | Other key players  | Collaborative fora | Measures include   | Source  |
|---|---|--|--|--------------------|--|---|
| Māori succeed socially and economically and contribute to decision making | <p>The ARC works to implement and maintain effective relationships with Māori residents and ratepayers (and key Māori authorities) to ensure effective Māori input into the decision making process. The ARC is also working on integrating Māori consultation and relationships.</p> <p>The ARC contributes to economic and social development outcomes for Aucklanders including Māori through:</p> <ul style="list-style-type: none"> <li>• Economic development programmes, and the implementation of the Auckland Regional Economic Development Strategy by Auckland Plus (a business unit of the ARC);</li> <li>• A range of community programmes;</li> <li>• A range of cultural heritage programmes.</li> </ul> | <p><b>Regional leadership and community development:</b><br/>Activity 3: Te Hononga Māori/ Māori relations</p> <p><b>Economic development:</b><br/>Activity 1: Economic development</p> <p><b>Natural environment and heritage:</b><br/>Activity 8: Cultural heritage conservation</p> | <ul style="list-style-type: none"> <li>• Te Puni Kokiri</li> <li>• Local councils</li> <li>• Ministry of Education</li> <li>• Ministry of Social Development</li> <li>• Iwi</li> </ul> |                    | <p>Percentage of Māori school leavers with an NCEA level 2 qualification or above</p> <p>Percentage of Māori population living in NZ DepIndex deciles 8, 9 or 10.</p> <p>Māori labour force participation rate</p> | <p>MoE</p> <p>University of Otago, Wellington School of Medicine and Health Sciences</p> <p>Statistics NZ: HLFS</p> |

Table 2 (continued) Regional Community Outcomes where ARC has a support role

| Regional Community Outcome                                  | ARC role   | ARC Activity (Refer Chapter 3)  | Other key players  | Collaborative fora | Measures include  | Source   |
|---|--|---|--|--------------------|---|--|
| Auckland's population growth and migration are well managed | <p>The ARC plans for the future needs of the region through the Regional Growth Strategy, which is a 40-year blueprint for Auckland's growth. This works to ensure that there is adequate infrastructure provided in areas of future population growth.</p> <p>ARC officers have contributed to the development of the Regional Settlement Strategy, and the ARC is keen to ensure that implementation of this is in line with our other strategies, such as the Auckland Regional Growth Strategy and the Auckland Regional Economic Development Strategy.</p> <p>The ARC's diverse communities programme aims to involve diverse community groups in areas such as the use of regional parks.</p>                | <p><b>Built environment:</b></p> <p>Activity 1 : Managing Auckland's growth</p> <p><b>Regional leadership and community development:</b></p> <p>Activity 4: Sustainable Schools and communities</p> | <ul style="list-style-type: none"> <li>• Department of Labour</li> <li>• Local councils</li> <li>• Ministry of Social Development</li> <li>• Community groups</li> <li>• Auckland Regional Migrant Services</li> </ul>               |                    | <p>Rate of population growth and components of that growth</p> <p>The rate of population growth within and outside of the urban limit</p> | <p>Statistics NZ</p> <p>ARC residents survey</p>   |
| The needs of women are recognised and addressed             | <p>In the course of its Local Government Act 2002 and Resource Management Act 1991 consultation, the ARC considers the needs of, and involves women, children and families, in decisions relating to its programmes and services. The needs of women are taken into account when the ARC designs and implements strategy, policy and programmes. For example, the ARC's Regional Land Transport Strategy plans for personal safety around public transport interchanges to be improved.</p> <p>The ARC runs pram walking groups in regional parks specifically targeting mothers and young children. This is in response to research that showed many women were concerned for their safety on regional parks.</p> | <p><b>Transport:</b></p> <p>Activity 1: Regional Land Transport Strategy</p> <p><b>Regional parks:</b></p> <p>Activity 6: Visitor services</p>  | <ul style="list-style-type: none"> <li>• Ministry of Women's Affairs</li> <li>• Local councils</li> <li>• Ministry of Social Development</li> <li>• Auckland Regional Migrant Services</li> <li>• Women's Refuge Services</li> </ul> |                    | <p>Perceptions among women of safety in their home, neighbourhood and town centre</p> <p>Labour force participation among women</p>       | <p>Quality of Life survey</p> <p>Statistics NZ</p> |